



REPUBLIC OF THE PHILIPPINES

NATIONAL ECONOMIC AND DEVELOPMENT AUTHORITY



## Manila Bay Sustainable Development Master Plan

# Focus Group Discussion (FGD) on Institutional Setup

via Zoom | 6 October 2020

# Topics

- Review of important findings: Situation Analysis
- Requirements for an organization to oversee the sustainable development of Manila Bay
- Proposed institutional set-up: The Manila Bay Development Commission
  - Mandates and Core functions
  - Basic structure
  - Institutional arrangements for planning, budgeting and M&E
- Alternative organizational designs
- Transition steps: from the Study Group moving forward
- Decision points for this body – major recommendations



## **Situation Analysis: Current State of Manila Bay Governance** (2018-2019)

1. Good practices and gains will not be sustainable in the next 10 years.
2. Minimal integration of plans, programs and policies and inconsistent coordination across government agencies (local and national) and among sectors.
3. National guidelines, standards and technical assistance are not enough, not consistent or not readily accessible to other agencies, LGUs and private sector.
4. Slow in responding to changes in Manila Bay and surrounding areas.
5. Legal and resource impediments prevent local governments from fully capacitating itself, while political and social practices prevent capable and well-intentioned actors from undertaking more effective strategies and tactics.



# Institutional Requirements

- Capacity to ensure synergy and integration of all plans, policies, and programs as well as across all stakeholders of Manila Bay Area
- Exact compliance while leverage existing strengths and opportunities to all concerned agencies and LGUs
- Capacity to mobilize various resources and multi-sector collaboration within limited timeframes
- Agile and responsive – able to respond faster to changing contexts (less bureaucracy)
- Ability to withstand political dynamics and changes in government
- Sustain the momentum of the Manila Bay Task Force and the formulation of the MBSDMP

# Manila Bay Development Commission (MBDC)

## What it is NOT

- Not an implementing agency on matters pertaining to Manila Bay's sustainable development
- Not an investment sourcing agency that will access, manage and allocate local and international funds for Manila Bay development projects

## What it is

- Primary agency for integration and oversight of implementation of plans, policies and programs of agencies and LGUs
- Under the **Office of the President Headed** by a Cabinet Secretary
- Created by law to ensure continued existence, stability and funding

# Mandates

01

Ensure integration, complementation, and consistency of all development plans and efforts in or that will be affecting Manila Bay to the MBSDMP.

02

Provide focused, integrated, science-based, agile, efficient, and timely response through relevant agencies and local government units in addressing pressing challenges and concerns in MBA.

03

Ensure stakeholder engagement and participation in the whole process towards building sustainability of efforts and investments.

04

Continuously monitor and evaluate results of efforts and interventions in or that is affecting Manila Bay, and ensure that the MBSDMP is properly updated and remains steadfast and true to its objectives.

# Core Functions

## ***Integration***

- Ensure integration of all Manila bay development plans, policies and programs and align these with the MBSDMP;
- Coordinate with different national and local government agencies and the private sector to assure full, effective and efficient implementation of all Manila Bay sustainable development plans, measures, programs, projects, and activities;

## ***Continuing Improvement***

- Recommend policies and provide technical inputs to law-making bodies to further ensure the sustainable development of Manila Bay;
- Recommend measures and improvements to Manila Bay development plans, policies, programs in alignment with the MBSDMP;
- Undertake or commission relevant research and studies including impact assessment to generate datasets and information as basis for policy formulation and program innovations;

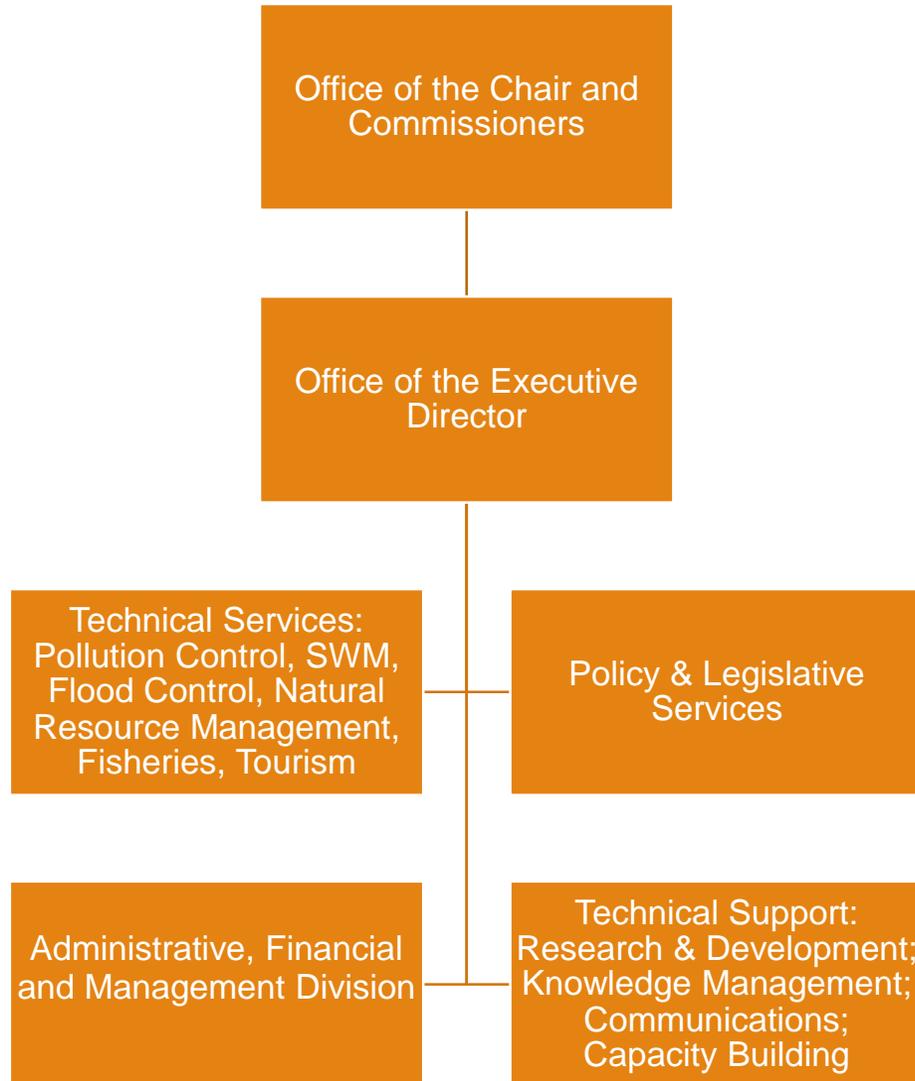
## ***Evidence-based Technology & Standards***

- Establish the use of Manila Bay Decision-Support System and other evidence-based framework for program design and implementation;
- Provide, make available, and be the repository of all Manila Bay-related information, reports, and reference materials to and for all stakeholders;

## ***Stakeholders Management & Capacity Development***

- Provide venues for continuing capacity and competency development of agencies and LGUS on subject matters related to sustainable development of Manila Bay;
- Ensure the effective collaboration of various stakeholders in all efforts pertaining to Manila Bay sustainable development

# Basic Organizational Structure



Created through the passage of a law. Under the Office of the President for administrative purposes, is headed by a chairperson and four commissioners, each having a term of office of four years.

The Commission En Banc acts as a collegial body in formulating plans, policies and strategies relating to Manila Bay and the operation of MBDC.

Technical Services groups are aligned with the Measures identified by the MBSDMP. They focus on plan and program integration, monitoring and evaluation of implementation, technical advice, among others

Technical Support groups fulfill important key result areas to support Technical and Legal services

Policy & Legislative Services provide policy analysis and recommendations; ensures alignment and consistency in policies created by different major bodies, and provide legal advice to law-making bodies

		<b>MBDC</b>	<b>NGAs</b>	<b>LGUs</b>
<b>2021</b>	Q1	Participate in the planning and priority setting of PLGUs  Participate in the RDC review of NGA regional plans	Submit 2022 budget proposal Tier 1 Provide input in the LGU planning for 2022	Local planning and priority setting for 2022
	Q2	Participate in the planning and priority setting of PLGUs	Submit 2022 budget proposal Tier 2 Provide input in the LGU planning for 2022	Local planning and priority setting for 2022
	Q3	Participate in the agency planning and priority setting of NGAs	Agency planning and priority setting for 2023 including those from MBSDMP	Submit 2022 budget proposal Participate in NGA planning for 2023
	Q4	Participate in the agency planning and priority setting of NGAs	Agency planning and priority setting for 2023 including those from MBSDMP	Authorize 2022 budget Participate in NGA planning for 2023
<b>2022</b>	Q1	Monitor implementation of MB-related projects for 2022	Implement PAPs for 2022	Implement PAPs for 2022
	Q2	Monitor implementation of MB-related projects for 2022	Implement PAPs for 2022	Implement PAPs for 2022
	Q3	Monitor implementation of MB-related projects for 2022	Implement PAPs for 2022	Implement PAPs for 2022
	Q4	Monitor implementation of MB-related projects for 2022	Implement PAPs for 2022	Implement PAPs for 2022

# Institutional Arrangements

Planning & Budgeting;

Monitoring & Evaluation

# Alternative Structure: Attached Agency

## Features

- Under the DENR or the proposed DWR
- Headed by the Secretary of the Department as Chairperson
- Technical and human resources may be coming from the mother agency

## Considerations

- Not the same political power as a fully independent agency with implied power from the Office of the President
- May not address the needed features of an integrating, oversight body that is agile and responsive to the changing contexts and challenges
- Will require congressional approval

# Transition Steps

- Current set-up as transition structure
  - DENR: A016 structure – the MB Task Force
  - The MB Task Force as owners of the MBSDMP after the Study Group turns over the plan
    - Supported by NEDA as part of the KRA committees
- URGENT: Special meetings with MB Task Force
  - Discussions and agreements on Measures & Institutional Set-up & Support Arrangements
- Recommendations of MB Task Force to DENR Secretary re next steps for MBSDMP approval (including institutional set-up)

# Decision Points: Major Recommendations of this Group

Key Items	Agree/Disagree	Comments or Action Required
Manila Bay Development Commission & its core functions		
Created by Law, under the Office of the President		
Created by Law, as an attached Agency		
Transition Step: MB Task Force as owner of the MBSDMP and the process of developing the institutional set-up		

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